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ARMANINO ^{LLP}

12657 Alcosta Blvd., Suite 500
San Ramon, CA 94583
ph 925.790.2600
fx 925.790.2601

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

For calendar year **2021** or tax year beginning , and ending

Name of foundation CALIFORNIA PHYSICIANS' SERVICE FDN DBA BLUE SHIELD OF CALIFORNIA FDN		A Employer identification number 94-2822302
Number and street (or P.O. box number if mail is not delivered to street address) 315 MONTGOMERY STREET, SUITE 1200	Room/suite	B Telephone number (415) 229-6080
City or town, state or province, country, and ZIP or foreign postal code SAN FRANCISCO, CA 94104		C If exemption application is pending, check here ... <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ... <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 111,323,011.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ (Part I, column (d), must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ... <input type="checkbox"/>

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	37,000,178.		N/A	
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	1,150,325.	1,150,325.		STATEMENT 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	1,022,676.			STATEMENT 1
	b Gross sales price for all assets on line 6a	57,659,986.			
	7 Capital gain net income (from Part IV, line 2)		30,541,139.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income	3,441.	0.		STATEMENT 3	
12 Total. Add lines 1 through 11	39,176,620.	31,691,464.			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	66,000.	0.		66,000.
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees				
	b Accounting fees	48,000.	0.		48,000.
	c Other professional fees	3,485,381.	10,593.		3,474,788.
	17 Interest				
	18 Taxes	491,390.	0.		0.
	19 Depreciation and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings	12,000.	0.		12,000.
	22 Printing and publications				
	23 Other expenses	491,565.	0.		604,942.
	24 Total operating and administrative expenses. Add lines 13 through 23	4,594,336.	10,593.		4,205,730.
	25 Contributions, gifts, grants paid	30,003,474.			29,810,475.
26 Total expenses and disbursements. Add lines 24 and 25	34,597,810.	10,593.		34,016,205.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements ...	4,578,810.				
b Net investment income (if negative, enter -0-)		31,680,871.			
c Adjusted net income (if negative, enter -0-)			N/A		

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only.		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	249,391.	268,452.	268,452.
	2 Savings and temporary cash investments	15,766,602.	15,152,647.	15,152,647.
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	112,659.	148,658.	148,658.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock STMT 10	20,653,230.	26,912,856.	26,912,856.
	c Investments - corporate bonds			
	11 Investments - land, buildings, and equipment: basis ▶			
Less: accumulated depreciation ▶				
12 Investments - mortgage loans				
13 Investments - other STMT 11	66,060,858.	68,646,797.	68,646,797.	
14 Land, buildings, and equipment: basis ▶				
Less: accumulated depreciation ▶				
15 Other assets (describe ▶ STATEMENT 12)	50,880.	193,601.	193,601.	
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	102,893,620.	111,323,011.	111,323,011.	
Liabilities	17 Accounts payable and accrued expenses	504,767.	427,389.	
	18 Grants payable	12,999,323.	13,192,322.	
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶ EXCISE TAX PAYABLE)	47,808.	99,012.	
23 Total liabilities (add lines 17 through 22)	13,551,898.	13,718,723.		
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 24, 25, 29, and 30.			
	24 Net assets without donor restrictions	89,341,722.	97,604,288.	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
29 Total net assets or fund balances	89,341,722.	97,604,288.		
30 Total liabilities and net assets/fund balances	102,893,620.	111,323,011.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	89,341,722.
2 Enter amount from Part I, line 27a	2	4,578,810.
3 Other increases not included in line 2 (itemize) ▶ SEE STATEMENT 8	3	10,906,663.
4 Add lines 1, 2, and 3	4	104,827,195.
5 Decreases not included in line 2 (itemize) ▶ SEE STATEMENT 9	5	7,222,907.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	97,604,288.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	PUBLICLY TRADED SECURITIES		01/01/21	12/31/21
b	PUBLICLY TRADED SECURITIES		12/14/21	12/16/21
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))	
a 20,052,448.		19,637,131.	415,317.	
b 37,607,538.		7,481,716.	30,125,822.	
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69
			(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a				415,317.
b				30,125,822.
c				
d				
e				
2	Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2 30,541,139.
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8	{ }		3 N/A

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary - see instructions)	1	440,364.
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations, enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0.
3	Add lines 1 and 2	3	440,364.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	440,364.
6	Credits/Payments:		
a	2021 estimated tax payments and 2020 overpayment credited to 2021	6a	574,760.
b	Exempt foreign organizations - tax withheld at source	6b	0.
c	Tax paid with application for extension of time to file (Form 8868)	6c	0.
d	Backup withholding erroneously withheld	6d	0.
7	Total credits and payments. Add lines 6a through 6d	7	574,760.
8	Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	271.
9	Tax due. If the total of lines 5 and 8 is more than 7, enter amount owed	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	134,125.
11	Enter the amount of line 10 to be: Credited to 2022 estimated tax 134,125. Refunded	11	0.

Part VI-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ _____ 0. (2) On foundation managers. ▶ \$ _____ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ _____ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?		X
If "Yes," attach a detailed description of the activities.		
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		N/A
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?		X
If "Yes," attach the statement required by <i>General Instruction T</i> .		
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. ▶ _____ CA		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	X	
Website address ▶ <u>WWW.BLUESHIELDCAFOUNDATION.ORG</u>		
14 The books are in care of ▶ <u>DEBORAH CHANG, CEO</u> Telephone no. ▶ <u>(415) 229-6080</u> Located at ▶ <u>315 MONTGOMERY STREET, SUITE 1200, SAN FRANCISCO, CA</u> ZIP+4 ▶ <u>94104</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u> N/A		
16 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?		X
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶ _____		

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)	X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)	X
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	X
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	X
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(5)	X
	1a(6)	X
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	X
c Organizations relying on a current notice regarding disaster assistance, check here		
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2021?	2a	X
If "Yes," list the years ▶ _____, _____, _____, _____		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	2b	N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ _____, _____, _____, _____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	X
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2021.)	3b	N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b	X

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Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

	Yes	No
5a During the year, did the foundation pay or incur any amount to:		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?		X
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?		X
(3) Provide a grant to an individual for travel, study, or other similar purposes?		X
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	X	
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?		X
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions		X
c Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>		
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? SEE STATEMENT 14	X	
If "Yes," attach the statement required by Regulations section 53.4945-5(d).		
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.		X
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?		X
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? N/A		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 13		66,000.	0.	347.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 0

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
THE BRIDGESPAN GROUP, INC. 2 COPLEY PLACE, SUITE 3700B, BOSTON, MA 02116	CONSULTING SERVICE FOR STRATEGIC REFINEMENT	542,000.
CENTER FOR COLLABORATIVE PLANNING 1401 21ST ST., STE. 360, SACRAMENTO, CA 95811	CONSULTING SERVICES FOR FACILIATATING AND COORDINATING	338,108.
THE ATLANTIC MONTHLY GROUP LLC - 600 NEW HAMPSHIRE AVENUE NORTHWEST, WASHINGTON, DC	CONSULTING SERVICES TO SUPPORT COMMUNICATION TEAM	319,386.
STRATEGIC PREVENTION SOLUTIONS PO BOX 22406, JUNEAU, AK 99802	CONSULTING SERVICE FOR EVALUATION, TECHNICAL SUPPORT,	264,013.
THE REIS GROUP, LLC - 1300 19TH STREET NW SUITE 600, WASHINGTON, DC 20036	CONSULTING SERVICES FOR COMMUNICATION NEEDS	249,500.
Total number of others receiving over \$50,000 for professional services		21

Part VIII-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 SEE STATEMENT 15	200,000.
2 SEE STATEMENT 16	174,244.
3 SEE STATEMENT 17	150,000.
4 SEE STATEMENT 18	142,937.

Part VIII-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0.

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities	1a	79,315,345.
b	Average of monthly cash balances	1b	10,024,609.
c	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	89,339,954.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	89,339,954.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	1,340,099.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	87,999,855.
6	Minimum investment return. Enter 5% (0.05) of line 5	6	4,399,993.

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part IX, line 6	1	4,399,993.
2a	Tax on investment income for 2021 from Part V, line 5	2a	440,364.
b	Income tax for 2021. (This does not include the tax from Part V.)	2b	
c	Add lines 2a and 2b	2c	440,364.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	3,959,629.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	3,959,629.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	3,959,629.

Part XI Qualifying Distributions (see instructions)

1 Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	34,016,205.
b	Program-related investments - total from Part VIII-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3 Amounts set aside for specific charitable projects that satisfy the:			
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4	4	34,016,205.

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Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				3,959,629.
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2021:				
a From 2016	34,370,719.			
b From 2017	29,526,449.			
c From 2018	18,439,413.			
d From 2019	28,366,145.			
e From 2020	42,109,142.			
f Total of lines 3a through e	152,811,868.			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ 34,016,205.				
a Applied to 2020, but not more than line 2a ...			0.	
b Applied to undistributed income of prior years (Election required - see instructions) ...		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2021 distributable amount				3,959,629.
e Remaining amount distributed out of corpus	30,056,576.			
5 Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	182,868,444.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr. ...			0.	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7	34,370,719.			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	148,497,725.			
10 Analysis of line 9:				
a Excess from 2017 ...	29,526,449.			
b Excess from 2018 ...	18,439,413.			
c Excess from 2019 ...	28,366,145.			
d Excess from 2020 ...	42,109,142.			
e Excess from 2021 ...	30,056,576.			

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2021	(b) 2020	(c) 2019	(d) 2018	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part IX, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XIV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:
a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)
 NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.
 NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:
 Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

SEE STATEMENT 19

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XIV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
Name and address (home or business)				
a Paid during the year				
NATIONAL ACADEMY OF SCIENCES THE NATIONAL ACADEMIES, 500 FIFTH STREET, NW WASHINGTON, DC 20001	N/A	PC	ROUNDTABLE ON OBESITY SOLUTIONS	50,000.
THE CENTER FOR CULTURAL POWER 360 GRAND AVE #146 OAKLAND, CA 94610	N/A	PC	INFLUENCING CULTURAL NARRATIVES TO ADVANCE RACIAL, GENDER, AND ECONOMIC JUSTICE	800,000.
GEORGE WASHINGTON UNIVERSITY 1922 F ST, NW, 4TH FLOOR WASHINGTON, DC 20052-0042	N/A	PC	THE FUNDERS FORUM ON ACCOUNTABLE HEALTH: SCALING ACCOUNTABLE COMMUNITIES FOR HEALTH MODELS	150,000.
FREEFROM 12405 VENICE BLVD #422 LOS ANGELES, CA 90066	N/A	PC	GENERAL OPERATING SUPPORT	600,000.
ALLIANCE FOR JUSTICE 11 DUPONT CIRCLE NW, SUITE 500 WASHINGTON, DC 20036	N/A	PC	INCREASING CALIFORNIA NONPROFITS ADVOCACY KNOWLEDGE AND CAPACITY	250,000.
Total	SEE CONTINUATION SHEET(S) ▶ 3a			29,810,475.
b Approved for future payment				
PROJECT HOPE - THE PEOPLE-TO-PEOPLE HEALTH FOUNDATION, INC. 1220 19TH STREET, NW, SUITE 800 WASHINGTON, DC 20036	N/A	PC	LESSONS FROM THE COVID PANDEMIC EXPERIENCE AND ECONOMIC SECURITY	150,000.
CHILDRENS INSTITUTE, INC. 2121 WEST TEMPLE STREET LOS ANGELES, CA 90026	N/A	PC	EVALUATING TWO-GEN RESILIENCY, ACADEMICS, INCOME, SOCIAL SUPPORT, ENHANCED (2-RAISE), A	85,000.
WEAVE, INC. 1900 K STREET SACRAMENTO, CA 95811	N/A	PC	EVALUATING THE DOMESTIC VIOLENCE RESIDENTIAL SERVICES STRENGTHS MODEL	150,000.
Total	SEE CONTINUATION SHEET(S) ▶ 3b			10,302,322.

Part XVI Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		Yes	No
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1)	Cash	1a(1)		X
(2)	Other assets	1a(2)		X
b	Other transactions:			
(1)	Sales of assets to a noncharitable exempt organization	1b(1)		X
(2)	Purchases of assets from a noncharitable exempt organization	1b(2)		X
(3)	Rental of facilities, equipment, or other assets	1b(3)		X
(4)	Reimbursement arrangements	1b(4)		X
(5)	Loans or loan guarantees	1b(5)		X
(6)	Performance of services or membership or fundraising solicitations	1b(6)		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		X
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.			

(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
		N/A	

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? Yes No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Sign Here Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee: _____ Date: _____ Title: CEO

May the IRS discuss this return with the preparer shown below? See instr. Yes No

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	KATY BROWN	KATY BROWN	07/14/22		P00650274
	Firm's name ▶ ARMANINO LLP			Firm's EIN ▶ 94-6214841	
Firm's address ▶ 12657 ALCOSTA BLVD, STE. 500 SAN RAMON, CA 94583-4600			Phone no. 925-790-2600		

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
AMERICAN NATIONAL RED CROSS 431 18TH STREET N.W. WASHINGTON, DC 20006	N/A	PC	GENERAL OPERATING SUPPORT - WILDFIRE RELIEF	25,000.
NATIONAL ACADEMY OF SCIENCES THE NATIONAL ACADEMIES, 500 FIFTH STREET, NW WASHINGTON, DC 20001	N/A	PC	GENERAL OPERATING SUPPORT	50,000.
CALIFORNIA IMMIGRANT POLICY CENTER 634 S SPRING ST STE 600 LOS ANGELES, CA 90014	N/A	PC	ADVANCING EQUITABLE INCOME AND BENEFITS SUPPORTS FOR CALIFORNIA'S IMMIGRANT FAMILIES	700,000.
GRANTMAKERS CONCERNED WITH IMMIGRANTS AND REFUGEES PO BOX 2178 PETALUMA, CA 94953	N/A	PC	GENERAL OPERATING SUPPORT	75,000.
SOCIAL GOOD FUND 12651 SAN PABLO AVE, UNIT 5473 RICHMOND, CA 94805	N/A	PC	HISTORY REIMAGINED: CONNECTING YOUTH WITH FAMILY HISTORY TO PREVENT DOMESTIC VIOLENCE ACROSS	440,000.
COMMUNITY PARTNERS 1000 N. ALAMEDA STREET; SUITE 240 LOS ANGELES, CA 90012-1804	N/A	PC	SUSTAINING THE CALIFORNIA ACCOUNTABLE COMMUNITIES FOR HEALTH INITIATIVE (CACHI)	150,000.
WILLAMETTE PARTNERSHIP 4640 SW MACADAM AVE. SUITE 50 PORTLAND, OR 97239	N/A	PC	CENTERING COMMUNITY-DRIVEN HEALTH EQUITY PRIORITIES TO SHIFT RESOURCE FLOWS	550,000.
CALIFORNIA BUDGET & POLICY CENTER 1107 9TH STREET, SUITE 310 SACRAMENTO, CA 95814	N/A	PC	GENERAL OPERATING SUPPORT	300,000.
GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS 1310 L STREET NW SUITE 650 WASHINGTON, DC 20005	N/A	PC	GENERAL OPERATING SUPPORT	75,000.
GRANTMAKERS IN HEALTH 1100 CONNECTICUT AVENUE, NW, SUITE 1100 WASHINGTON, DC 20036	N/A	PC	GENERAL OPERATING SUPPORT	75,000.
Total from continuation sheets				27,960,475.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
NATIONAL COMMITTEE FOR RESPONSIVE PHILANTHROPY 1900 L STREET NW SUITE 825 WASHINGTON, DC 20036	N/A	PC	GENERAL OPERATING SUPPORT	50,000.
CATALYST OF SAN DIEGO & IMPERIAL COUNTIES 5060 SHOREHAM PLACE ROOM 350 SAN DIEGO, CA 92122-5903	N/A	PC	GENERAL OPERATING SUPPORT	75,000.
CALMATTERS 1017 L STREET #261 SACRAMENTO, CA 95814	N/A	PC	SOLUTIONS-ORIENTED DOMESTIC VIOLENCE JOURNALISM BY AND FOR LATINX COMMUNITIES	100,000.
CENTER FOR THE STUDY OF SOCIAL POLICY 1575 EYE STREET, NW, SUITE 500 WASHINGTON, DC 20005	N/A	PC	ENGAGING STUDENT PARENTS IN PARTICIPATORY ACTION RESEARCH	137,247.
ALLIANCE FOR COMMUNITY TRANSFORMATIONS P.O. BOX 2075 MARIPOSA, CA 95338	N/A	PC	LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: SUSTAINABILITY PLANNING AND TESTING	209,075.
LATINO COMMUNITY FOUNDATION 235 MONTGOMERY STREET, SUITE 1160 SAN FRANCISCO, CA 94104	N/A	PC	ENGAGING THE LATINO COMMUNITY IN THE REDISTRICTING PROCESS IN CALIFORNIA	125,000.
MUJERES UNIDAS Y ACTIVAS 3543 18TH ST, #23 SAN FRANCISCO, CA 94110-1684	N/A	PC	AMPLIFYING THE LEADERSHIP OF DOMESTIC WORKERS ACROSS CALIFORNIA	500,000.
MUJERES UNIDAS Y ACTIVAS 3543 18TH ST, #23 SAN FRANCISCO, CA 94110-1684	N/A	PC	BUILDING EVIDENCE FOR LATINA LEADERSHIP DEVELOPMENT TO BREAK THE CYCLE OF VIOLENCE IN SAN FRANCISCO AND	180,000.
SILICON VALLEY COMMUNITY FOUNDATION 2440 WEST EL CAMINO REAL SUITE 300 MOUNTAIN VIEW, CA 94040-1498	N/A	PC	CALIFORNIA BLACK FREEDOM FUND	1,000,000.
CALIFORNIA PARTNERSHIP TO END DOMESTIC VIOLENCE 1107 9TH ST, SUITE 910 SACRAMENTO, CA 95812-1798	N/A	PC	GENERAL OPERATING SUPPORT	475,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TIME FOR CHANGE FOUNDATION PO BOX 25040 SAN BERNARDINO, CA 92406	N/A	PC	DISRUPTING MULTIGENERATIONAL VIOLENCE FOR HOMELESS AND FORMERLY INCARCERATED WOMEN AND	150,000.
VISION Y COMPROMISO 15808 HESPERIAN BOULEVARD SAN LORENZO, CA 94580	N/A	PC	ENHANCING TWO-GENERATION APPROACHES THAT PREVENT VIOLENCE THROUGH THE FAMILY,	150,000.
BLACK EMOTIONAL AND MENTAL HEALTH COLLECTIVE P.O BOX #702 CULVER CITY, CA 90232	N/A	PC	ADDRESSING ROOT CAUSES OF VIOLENCE OF VIOLENCE AGAINST WOMEN IN AFRICAN AMERICAN COMMUNITIES IN LOS	100,000.
CALMATTERS 1017 L STREET #261 SACRAMENTO, CA 95814	N/A	PC	CAL MATTERS HEALTH AND CALIFORNIA DIVIDE COVERAGE	200,000.
COMMUNITY PARTNERS 1000 N. ALAMEDA STREET; SUITE 240 LOS ANGELES, CA 90012-1804	N/A	PC	COMMUNITY RESTORATIVE JUSTICE SOLUTIONS	20,000.
CALIFORNIA COMMUNITY COLLEGES CALWORKS ASSOCIATION 4700 COLLEGE OAK DRIVE SACRAMENTO, CA 95841	N/A	PC	INNOVATIONS IN FAMILY ECONOMIC MOBILITY	207,821.
DEFINE AMERICAN 822 E BROADWAY LOUISVILLE, KY 40204	N/A	PC	IMPROVING IMMIGRANT NARRATIVES IN THE MEDIA	90,000.
NEW AMERICA FOUNDATION 1899 L STREET, NW SUITE 400 WASHINGTON, DC 20036	N/A	PC	PROMOTING POLICY SOLUTIONS THAT ADDRESS HEALTH AND ECONOMIC SECURITY	250,000.
CALIFORNIA BLACK MEDIA 1809 S STREET SUITE 101-226 SACRAMENTO, CA 95811	N/A	PC	SOLUTIONS-ORIENTED DOMESTIC VIOLENCE COVERAGE IN CALIFORNIA BLACK MEDIA	110,000.
CONGREGATIONS ORGANIZED FOR PROPHEPIC ENGAGEMENT 1505 W HIGHLAND SAN BERNARDINO, CA 92411	N/A	PC	GENERAL OPERATING SUPPORT	100,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PUBLIC HEALTH INSTITUTE 555 12TH STREET, SUITE 290 OAKLAND, CA 94607-3601	N/A	PC	ADVANCING HEALTHY HOUSING POLICIES AND SYSTEMS CHANGE	550,000.
UNIVERSITY OF SOUTHERN CALIFORNIA ANNENBERG SCHOOL FOR COMMUNICATION AND JOURNALISM, 3502 WATT WAY LOS ANGELES, CA 90007	N/A	PC	CALIFORNIA HEALTH JOURNALISM FELLOWSHIP	335,000.
CALIFORNIA COMMUNITY FOUNDATION 221 SOUTH FIGUEROA STREET SUITE 400 LOS ANGELES, CA 90012	N/A	PC	BOLD VISION: ADVANCING POLICIES AND STRATEGIES TO TRANSFORM SYSTEMS THAT IMPACT YOUTH	250,000.
PUBLIC HEALTH INSTITUTE 555 12TH STREET, SUITE 290 OAKLAND, CA 94607-3601	N/A	PC	HEALTH IN ALL POLICIES: DEEPENING A RACIAL EQUITY AND DOMESTIC VIOLENCE PREVENTION FOCUS	475,000.
HOMEBOY INDUSTRIES 130 W BRUNO ST LOS ANGELES, CA 90012-1815	N/A	PC	ADVANCING RESTORATIVE JUSTICE RESPONSES TO PREVENT DOMESTIC VIOLENCE	314,000.
VALORUS 1215 K STREET #1850 SACRAMENTO, CA 95814-3956	N/A	PC	GENERAL OPERATING SUPPORT	600,000.
ASIAN AMERICAN FUTURES 15333 CULVER DRIVE #340-2181 IRVINE, CA 92604	N/A	PC	LAUNCHING ACTIVATE CALIFORNIA	500,000.
POLICYLINK 1438 WEBSTER ST STE 303 OAKLAND, CA 94612-3228	N/A	PC	HEALING TOGETHER CAMPAIGN	525,000.
TIDES CENTER P.O. BOX 29907 SAN FRANCISCO, CA 94129	N/A	PC	CENTER FOR CARE INNOVATIONS INSTITUTE	2,000,000.
SOUTHERN CALIFORNIA GRANTMAKERS 1000 NORTH ALAMEDA STREET, SUITE 230 LOS ANGELES, CA 90012	N/A	PC	RACIAL EQUITY AND JUSTICE WORK	50,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
UNITED WAYS OF CALIFORNIA 1107 FAIR OAKS AVE NBR 12 SOUTH PASADENA, CA 91030-3311	N/A	PC	ADVANCING EQUITABLE ACCESS TO INCOME AND BENEFIT SUPPORTS	350,000.
CHILD CARE LAW CENTER 1832 2ND STREET, SUITE K BERKELEY, CA 94710	N/A	PC	GENERAL OPERATING SUPPORT	300,000.
VALORUS 1215 K STREET #1850 SACRAMENTO, CA 95814-3956	N/A	PC	CATALYZING DOMESTIC VIOLENCE PREVENTION EFFORTS THROUGH COMMUNITY INFLUENCERS	430,000.
LEGAL AID AT WORK 180 MONTGOMERY STREET, SUITE 600 SAN FRANCISCO, CA 94104	N/A	PC	ADVANCING EQUITABLE ACCESS TO PAID FAMILY LEAVE	400,000.
SOUTHERN CALIFORNIA GRANTMAKERS 1000 NORTH ALAMEDA STREET, SUITE 230 LOS ANGELES, CA 90012	N/A	PC	GENERAL OPERATING SUPPORT	75,000.
NORTHERN CALIFORNIA GRANTMAKERS 160 SPEAR STREET, SUITE 360 SAN FRANCISCO, CA 94105	N/A	PC	GENERAL OPERATING SUPPORT	100,000.
CALIFORNIA HEALTH FOUNDATION AND TRUST 1215 K STREET, SUITE 2020 SACRAMENTO, CA 95814-3946	N/A	PC	COMMUNITIES LIFTING COMMUNITIES: ADVANCING HEALTH EQUITY IN SOUTHERN CALIFORNIA COMMUNITIES	110,000.
SBCS CORPORATION 430 F STREET CHULA VISTA, CA 91910	N/A	PC	LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: SUSTAINABILITY PLANNING AND TESTING	300,000.
PUBLIC HEALTH INSTITUTE 555 12TH STREET, SUITE 290 OAKLAND, CA 94607-3601	N/A	PC	LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: IMPLEMENTING THE SELF-HEALING	225,000.
SOUTHERN CALIFORNIA GRANTMAKERS 1000 NORTH ALAMEDA STREET, SUITE 230 LOS ANGELES, CA 90012	N/A	PC	PROMOTING COMMUNITY PARTICIPATION IN REDISTRICTING TO SUPPORT HEALTHY COMMUNITIES ACROSS	250,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PUBLIC HEALTH INSTITUTE 555 12TH STREET, SUITE 290 OAKLAND, CA 94607-3601	N/A	PC	ENGAGING HEALTH CARE IN MULTISECTOR COLLABORATIVES	320,000.
SBSC CORPORATION 430 F STREET CHULA VISTA, CA 91910	N/A	PC	IMPROVING EARLY CHILDHOOD DEVELOPMENT THROUGH A THERAPEUTIC PRESCHOOL IN CHULA VISTA FOR CHILDREN	150,000.
SAFE & SOUND 1757 WALLER STREET SAN FRANCISCO, CA 94117	N/A	PC	IMPROVING PROTECTIVE FACTORS FOR AT-RISK FAMILIES THROUGH THE INTEGRATED CHILDREN AND FAMILY SERVICES	150,000.
PREVENTION INSTITUTE 221 OAK STREET OAKLAND, CA 94607	N/A	PC	SAFETY THROUGH CONNECTION: IMPLEMENTING AND SUSTAINING DOMESTIC VIOLENCE PREVENTION IN	750,002.
UNIVERSITY OF SOUTHERN CALIFORNIA ANNENBERG SCHOOL FOR COMMUNICATION AND JOURNALISM, 3502 WATT WAY LOS ANGELES, CA 90007	N/A	PC	CALIFORNIA HEALTH JOURNALISM FELLOWSHIPS	375,000.
TIDES CENTER P.O. BOX 29907 SAN FRANCISCO, CA 94129	N/A	PC	CALIFORNIA HEALTH REPORT	40,000.
PUBLIC HEALTH ADVOCATES P.O. BOX 2309 DAVIS, CA 95617	N/A	PC	GENERAL OPERATING SUPPORT	200,000.
COMMON COUNSEL FOUNDATION 1624 FRANKLIN STREET #1022 OAKLAND, CA 94612	N/A	PC	SUPPORTING CALIFORNIA INDIGENOUS COMMUNITIES TO ADDRESS THE IMPACTS OF THE COVID-19 PUBLIC HEALTH CRISIS	150,000.
CHINESE FOR AFFIRMATIVE ACTION 17 WALTER U LUM PLACE SAN FRANCISCO, CA 94108	N/A	PC	COUNTERING ANTI-ASIAN NARRATIVES DURING THE COVID-19 PANDEMIC	100,000.
SAN DIEGO STATE UNIVERSITY RESEARCH FOUNDATION 5250 CAMPANILE DRIVE SAN DIEGO, CA 92182	N/A	SO III FI	EVALUATING STEPS TO FAMILY CHILD CARE SUCCESS	240,851.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CALIFORNIA STATE ASSOCIATION OF COUNTIES 1100 K STREET, SUITE 101 SACRAMENTO, CA 95814	N/A	NC	IMPROVING AND ASSESSING THE EFFECTIVENESS OF BATTERER INTERVENTION PROGRAMS	713,648.
CHILDRENS INSTITUTE, INC. 2121 WEST TEMPLE STREET LOS ANGELES, CA 90026	N/A	PC	ASSESSING EARLY CHILDHOOD AND FAMILY PROTECTIVE FACTORS THROUGH A MODEL OF ENHANCED HEAD	150,000.
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA AT RIVERSIDE 245 UNIVERSITY OFFICE BUILDING RIVERSIDE, CA 92521-0217	N/A	PC	GENERAL OPERATING SUPPORT FOR AAPI DATA	200,000.
THE HENRY J. KAISER FAMILY FOUNDATION 185 BERRY STREET SUITE 2000 SAN FRANCISCO, CA 94107	N/A	PC	GENERAL OPERATING SUPPORT	100,000.
WOMEN'S FOUNDATION OF CALIFORNIA 1301 CLAY ST. #71719 OAKLAND, CA 94612	N/A	PC	DR. BEATRIZ MARA SOLS MEMORIAL ENDOWMENT	50,000.
WOMEN'S FOUNDATION OF CALIFORNIA 1301 CLAY ST. #71719 OAKLAND, CA 94612	N/A	PC	COVID-19 RECOVERY FUNDING FOR DOMESTIC VIOLENCE ORGANIZATIONS	1,800,000.
CALIFORNIA BLACK WOMEN'S HEALTH PROJECT 9800 S. LA CIENEGA BLVD., STE. 905 INGLEWOOD, CA 90301	N/A	PC	ANTI-VIOLENCE VENTURES: IMPLEMENTING A NEW SOLUTION TO PREVENT DOMESTIC VIOLENCE IN THE BLACK	410,000.
CENTER FOR YOUNG WOMEN'S DEVELOPMENT 832 FOLSOM STREET, SUITE 700 SAN FRANCISCO, CA 94107	N/A	PC	BUILDING THE EVIDENCE FOR LEADERSHIP DEVELOPMENT OF EXPLOITED GIRLS, WOMEN, AND GENDER	150,000.
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA AT RIVERSIDE 245 UNIVERSITY OFFICE BUILDING RIVERSIDE, CA 92521-0217	N/A	PC	CENSUS LEGACIES: LEVERAGING CENSUS ORGANIZING NETWORKS TO ADVANCE EQUITABLE POLICIES	125,000.
WOMEN'S FOUNDATION OF CALIFORNIA 1301 CLAY ST. #71719 OAKLAND, CA 94612	N/A	PC	DOMESTIC VIOLENCE HOUSING OPPORTUNITIES MEANS EVERYTHING COHORT	375,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PLANNED PARENTHOOD MAR MONTE, INC. 1691 THE ALAMEDA SAN JOSE, CA 95126	N/A	PC	IMPROVING TWO-GENERATION PROGRAM PRACTICES AND OUTCOMES THROUGH PARTICIPATORY ACTION RESEARCH WITH	137,500.
ORGANIZACION EN CALIFORNIA DE LIDERES CAMPELINAS, INC. 319 LAMBERT ST OXNARD, CA 93036	N/A	PC	GENERAL OPERATING SUPPORT	100,000.
SCHOLARSHIP AMERICA, INC. ONE SCHOLARSHIP WAY SAINT PETER, MN 56082	N/A	PC	SCHOLARSHIP AMERICA PROGRAM 2021	75,000.
THE CHILDREN'S PARTNERSHIP 811 WILSHIRE BOULEVARD, SUITE 1000 LOS ANGELES, CA 90017	N/A	PC	CAPACITY BUILDING AND STAFF DEVELOPMENT	50,000.
CENTER FOR EFFECTIVE PHILANTHROPY, INC. 675 MASSACHUSETTS AVE 7TH FLOOR CAMBRIDGE, MA 02139-3309	N/A	PC	GENERAL OPERATING SUPPORT	25,000.
PROJECT HOPE - THE PEOPLE-TO-PEOPLE HEALTH FOUNDATION, INC. 1220 19TH STREET, NW, SUITE 800 WASHINGTON, DC 20036	N/A	PC	GENERAL OPERATING SUPPORT	200,000.
LIFT, INC. 1910 MAGNOLIA AVE, STE 400 LOS ANGELES, CA 90007	N/A	PC	REDUCING CURRENT AND FUTURE DOMESTIC VIOLENCE THROUGH INCREASED FINANCIAL STABILITY FOR	150,000.
EAST LOS ANGELES WOMEN'S CENTER 1431 S ATLANTIC BLVD LOS ANGELES, CA 90022-5011	N/A	PC	IMPROVING INTERGENERATIONAL, CULTURALLY RESPONSIVE LATINX FAMILY-BASED INTERVENTION TO	150,000.
ROADTRIP NATION, LTD. 1626 PLACENTIA AVE COSTA MESA, CA 92627	N/A	PC	FUTURE OF PUBLIC HEALTH WORKFORCE DOCUMENTARY	150,000.
NDN COLLECTIVE, INC. 317 MAIN STREET #1 RAPID CITY, SD 57701	N/A	PC	SUPPORTING CALIFORNIA INDIGENOUS COMMUNITIES TO ADDRESS THE IMPACTS OF COVID-19 THROUGH SYSTEMS CHANGE	300,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ROCKEFELLER PHILANTHROPY ADVISORS, INC. 6 WEST 48TH STREET 10TH FLOOR NEW YORK, NY 10036	N/A	PC	GRANTMAKERS FOR GIRLS OF COLOR - LOVE IS HEALING COVID-19 FUND	200,000.
CALIFORNIA CHILDREN AND FAMILIES FOUNDATION INC. 1115 ATLANTIC AVE ALAMEDA, CA 94501	N/A	PC	ESTABLISHING A HOME VISITING LEARNING AND INNOVATION PRACTICE HUB IN CALIFORNIA	200,000.
CALIFORNIA RURAL LEGAL ASSISTANCE FOUNDATION, INC. 2210 K STREET STE 201 SACRAMENTO, CA 95816-4954	N/A	PC	GENERAL OPERATING SUPPORT	150,000.
INTERNATIONAL RESCUE COMMITTEE 5348 UNIVERSITY AVENUE SUITE 205 SAN DIEGO, CA 92105	N/A	PC	STEPS TO FAMILY CHILD CARE SUCCESS	232,236.
SAN FRANCISCO STUDY CENTER 1663 MISSION ST #310, SAN FRANCISCO, CA 94103	N/A	PC	COMMUNITY WELL-BEING NEWS AND INFORMATION	100,000.
SAN FRANCISCO STUDY CENTER 1663 MISSION ST #310, SAN FRANCISCO, CA 94103	N/A	PC	INFRASTRUCTURE DEVELOPMENT FOR ETHNIC MEDIA SERVICES	425,000.
THE FULLER PROJECT FOR INTERNATIONAL REPORTING 712 H ST NE, PMB 37 WASHINGTON D.C., DC 20002	N/A	PC	DOMESTIC VIOLENCE JOURNALISM IN CALIFORNIA	250,000.
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, BERKELEY C/O SPONSORED PROJECTS OFFICE, 1608 FOURTH ST, STE 220, MAIL CODE 5940 BERKELEY, CA 94710-1749	N/A	PC	BLUEPRINT FOR BELONGING REGIONAL NARRATIVES	500,000.
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO 490 ILLINOIS STREET, 4TH FLOOR BOX 0962 SAN FRANCISCO, CA 94143-0962	N/A	PC	RESEARCHING THE RELATIONSHIP BETWEEN DOMESTIC VIOLENCE AND HOMELESSNESS ACROSS CALIFORNIA	500,000.
WESTERN CENTER ON LAW & POVERTY INC. 3701 WILSHIRE BLVD., SUITE 208 LOS ANGELES, CA 90010-2826	N/A	PC	GENERAL OPERATING SUPPORT	275,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
BLUE CROSS BLUE SHIELD OF MASSACHUSETTS FOUNDATION 101 HUNTINGTON AVENUE, SUITE 1300 BOSTON, MA 02199-7611	N/A	PF	THE HEALTH JOURNALISM FELLOWSHIP	40,000.
BLUE CROSS BLUE SHIELD OF MASSACHUSETTS FOUNDATION 101 HUNTINGTON AVENUE, SUITE 1300 BOSTON, MA 02199-7611	N/A	PF	CALIFORNIA PARTICIPATION IN THE HEALTH COVERAGE FELLOWSHIP	40,000.
CENTRO BINACIONAL PARA EL DESARROLLO INDIGENA OAXAQUEO 744 N ABBY STREET FRESNO, CA 93701	N/A	PC	GENERAL OPERATING SUPPORT	100,000.
GOLDEN STATE OPPORTUNITY 345 CALIFORNIA STREET, #600 SAN FRANCISCO, CA 94104	N/A	PC	GENERAL OPERATING SUPPORT	150,000.
WALKING IRIS MEDIA, INC 2263 15TH ST SAN FRANCISCO, CA 94114	N/A	PC	ASIAN AMERICAN PACIFIC ISLANDER SOLIDARITY CAMPAIGN	50,000.
DE BEAUMONT FOUNDATION 7501 WISCONSIN AVE., SUITE 1310E BETHESDA, MD 20814	N/A	PF	BUILD HEALTH CHALLENGE LISTENING TOUR	100,000.
MANATT 2049 CENTURY PARK EAST SUITE 1700 LOS ANGELES, CA 90067	N/A	NC	CARING FOR THE WHOLE CHILD CONVENING	50,000.
CITY AND COUNTY OF SAN FRANCISCO 25 VAN NESS AVENUE SAN FRANCISCO, CA 94102	N/A	GOV	LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: SUSTAINABILITY PLANNING AND TESTING	300,000.
COUNTY OF CONTRA COSTA 40 DOUGLAS DRIVE MARTINEZ, CA 94553-4068	N/A	GOV	LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: TESTING COMMUNITY DEVELOPED PREVENTION	300,000.
DELANO UNION ELEMENTARY SCHOOL DISTRICT 1405 12TH AVE. DELANO, CA 93215	N/A	GOV	LARRY D. ITLIONG DAY MURAL AND CONTEST SUPPORT	14,095.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
WEAVE, INC. 1900 K STREET SACRAMENTO, CA 95811	N/A	PC	LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: TESTING COMMUNITY DEVELOPED HEALING	300,000.
WEAVE, INC. 1900 K STREET SACRAMENTO, CA 95811	N/A	PC	SHIFTING THE CULTURE OF DOMESTIC VIOLENCE RESIDENTIAL SERVICES TO A STRENGTHS MODEL TO IMPROVE PROTECTIVE	150,000.
COUNTY OF LOS ANGELES - DEPARTMENT OF CONSUMER & BUSINESS AFFAIRS 500 W TEMPLE ST, ROOM B-96 LOS ANGELES, CA 90012	N/A	GOV	COMMUNITY EDUCATION & OUTREACH TO IMMIGRANT ESSENTIAL WORKERS IN LOS ANGELES COUNTY	159,000.
CALIFORNIA COMMON CAUSE 453 S SPRING ST. LOS ANGELES, CA 90013	N/A	PC	LIFTING UP COMMUNITY VOICES IN THE LOCAL REDISTRICTING PROCESS	300,000.
CONTRA COSTA FAMILY JUSTICE CENTER ALLIANCE 256 24TH STREET RICHMOND, CA 94804	N/A	PC	COMMUNITY RESTORATIVE JUSTICE SOLUTIONS	380,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
SBCS CORPORATION 430 F STREET CHULA VISTA, CA 91910	N/A	PC	EVALUATING THE MI ESCUELITA THERAPEUTIC PRESCHOOL PROGRAM	146,000.
PREVENTION INSTITUTE 221 OAK STREET OAKLAND, CA 94607	N/A	PC	SAFETY THROUGH CONNECTION: CONTINUING TO ADVANCE POLICIES AND STRATEGIES TO TRANSFORM SYSTEMS THAT	1,500,000.
VISION Y COMPROMISO 15808 HESPERIAN BOULEVARD SAN LORENZO, CA 94580	N/A	PC	IMPLEMENTING AND EVALUATING THE FAMILY, FRIEND, AND NEIGHBOR CAREGIVERS PROJECT	130,000.
EAST LOS ANGELES WOMEN'S CENTER 1431 S ATLANTIC BLVD LOS ANGELES, CA 90022-5011	N/A	PC	IMPLEMENTING AND EVALUATING THE NURTURING PARENTING PROGRAM	141,500.
TIME FOR CHANGE FOUNDATION PO BOX 25040 SAN BERNARDINO, CA 92406	N/A	PC	IMPLEMENTING AND EVALUATING THE POSITIVE FAMILY FUTURES AND REUNIFICATION PROGRAM	145,700.
CALMATTERS 1017 L STREET #261 SACRAMENTO, CA 95814	N/A	PC	CALIFORNIA DIVIDE PROJECT WITH FOCUS ON ECONOMIC SECURITY AND MOBILITY ISSUES FOR CALIFORNIANS WITH LOW	400,000.
THE FULLER PROJECT FOR INTERNATIONAL REPORTING 712 H ST NE, PMB 37 WASHINGTON D.C., DC 20002	N/A	PC	REPORTING ON ECONOMIC SECURITY AND MOBILITY ISSUES IN CALIFORNIA THROUGH A GENDER EQUITY LENS	500,000.
LIFT, INC. 1910 MAGNOLIA AVE, STE 400 LOS ANGELES, CA 90007	N/A	PC	EVALUATION OF FINANCIAL COACHING MODEL FOR ECONOMIC SECURITY	150,000.
CHILDREN'S COUNCIL OF SAN FRANCISCO 445 CHURCH STREET SAN FRANCISCO, CA 94114	N/A	PC	FAMILY CHILD CARE BUSINESS INCUBATOR EXPANSION	300,000.
PLANNED PARENTHOOD MAR MONTE, INC. 1691 THE ALAMEDA SAN JOSE, CA 95126	N/A	PC	EVALUATING THE TEEN PARENT SUPPORT PROGRAM	149,880.
Total from continuation sheets				9,917,322.

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PUBLIC HEALTH ADVOCATES P.O. BOX 2309 DAVIS, CA 95617	N/A	PC	GENERAL OPERATING SUPPORT	550,000.
ACADEMY HEALTH 1666 K STREET, NW SUITE 1100 WASHINGTON, DC 20006	N/A	PC	2022 HEALTH DATAPALOOZA AND NATIONAL HEALTH POLICY CONFERENCE	35,000.
THE ASPEN INSTITUTE 2300 N STREET NW, SUITE 700 WASHINGTON, DC 20037	N/A	PC	WOMEN IN THE ECONOMY (WE) PROJECT	50,000.
TIDES CENTER P.O. BOX 29907 SAN FRANCISCO, CA 94129	N/A	PC	SOLUTIONS-DRIVEN AND COMMUNITY-BASED REPORTING ON DOMESTIC VIOLENCE AS A HEALTHY EQUITY ISSUE IN	265,000.
COMMUNITY PARTNERS 1000 N. ALAMEDA STREET; SUITE 240 LOS ANGELES, CA 90012-1804	N/A	PC	EVALUATION OF THE COLLECTIVE HEALING AND TRANSFORMATION (CHAT) PROJECT TO ADDRESS DOMESTIC VIOLENCE IN	320,000.
CENTER FOR YOUNG WOMEN'S DEVELOPMENT 832 FOLSOM STREET, SUITE 700 SAN FRANCISCO, CA 94107	N/A	PC	EVALUATING SURVIVOR LEADERSHIP DEVELOPMENT AND ORGANIZING MODEL FOR GIRLS, WOMEN, AND GENDER NONCONFORMING	143,300.
SAFE & SOUND 1757 WALLER STREET SAN FRANCISCO, CA 94117	N/A	PC	EVALUATING THE INTEGRATED CHILDREN AND FAMILY SERVICES PROGRAM	154,139.
MUJERES UNIDAS Y ACTIVAS 3543 18TH ST, #23 SAN FRANCISCO, CA 94110-1684	N/A	PC	EVALUATING THE IMMIGRANT SURVIVOR LEADERSHIP DEVELOPMENT PROGRAM	156,803.
BLACK EMOTIONAL AND MENTAL HEALTH COLLECTIVE P.O BOX #702 CULVER CITY, CA 90232	N/A	PC	EVALUATING THE BLACK MASCULINITY REIMAGINED PROGRAM	120,000.
PUBLIC HEALTH FOUNDATION ENTERPRISES, INC. 13300 CROSSROADS PARKWAY NORTH, SUITE 450 CITY OF INDUSTRY, CA 91746	N/A	PC	ONLINE IMPLEMENTATION OF THE EQUITY IN MULTISECTOR COLLABORATION TOOLKIT	300,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PUBLIC HEALTH INSTITUTE 555 12TH STREET, SUITE 290 OAKLAND, CA 94607-3601	N/A	PC	GENERAL OPERATING SUPPORT FOR THE CALIFORNIA ALLIANCE FOR PREVENTION FUNDING	300,000.
PUBLIC HEALTH INSTITUTE 555 12TH STREET, SUITE 290 OAKLAND, CA 94607-3601	N/A	PC	GENERAL OPERATING SUPPORT FOR THE PUBLIC HEALTH ALLIANCE OF SOUTHERN CALIFORNIA	500,000.
CALIFORNIA STATE UNIVERSITY FRESNO FOUNDATION 1625 E SHAW AVE #146 FRESNO, CA 93710	N/A	PC	GENERAL OPERATING SUPPORT FOR THE SAN JOAQUIN VALLEY PUBLIC HEALTH CONSORTIUM	400,000.
TIDES CENTER P.O. BOX 29907 SAN FRANCISCO, CA 94129	N/A	PC	GENERAL OPERATING SUPPORT FOR THE BAY AREA REGIONAL HEALTH INEQUITIES INITIATIVE	500,000.
CONTRA COSTA FAMILY JUSTICE CENTER ALLIANCE 256 24TH STREET RICHMOND, CA 94804	N/A	PC	COMMUNITY RESTORATIVE JUSTICE SOLUTIONS	560,000.
SILICON VALLEY COMMUNITY FOUNDATION 2440 WEST EL CAMINO REAL SUITE 300 MOUNTAIN VIEW, CA 94040-1498	N/A	PC	CALIFORNIA BLACK FREEDOM FUND	2,000,000.
Total from continuation sheets				

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - SOCIAL GOOD FUND

HISTORY REIMAGINED: CONNECTING YOUTH WITH FAMILY HISTORY TO PREVENT

DOMESTIC VIOLENCE ACROSS GENERATIONS

NAME OF RECIPIENT - ALLIANCE FOR COMMUNITY TRANSFORMATIONS

LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: SUSTAINABILITY

PLANNING AND TESTING CULTURE CHANGE PREVENTION STRATEGIES IN

CALIFORNIA'S HONG COMMUNITY

NAME OF RECIPIENT - MUJERES UNIDAS Y ACTIVAS

BUILDING EVIDENCE FOR LATINA LEADERSHIP DEVELOPMENT TO BREAK THE CYCLE

OF VIOLENCE IN SAN FRANCISCO AND ALAMEDA COUNTIES

NAME OF RECIPIENT - TIME FOR CHANGE FOUNDATION

DISRUPTING MULTIGENERATIONAL VIOLENCE FOR HOMELESS AND FORMERLY

INCARCERATED WOMEN AND THEIR CHILDREN THROUGH THE POSITIVE FAMILY

FUTURES AND REUNIFICATION PROGRAM IN SAN BERNARDINO COUNTY

NAME OF RECIPIENT - VISION Y COMPROMISO

ENHANCING TWO-GENERATION APPROACHES THAT PREVENT VIOLENCE THROUGH THE

FAMILY, FRIENDS, NEIGHBORS, AND CAREGIVERS PROGRAM

NAME OF RECIPIENT - BLACK EMOTIONAL AND MENTAL HEALTH COLLECTIVE

ADDRESSING ROOT CAUSES OF VIOLENCE OF VIOLENCE AGAINST WOMEN IN AFRICAN

AMERICAN COMMUNITIES IN LOS ANGELES AND INLAND EMPIRE

NAME OF RECIPIENT - PUBLIC HEALTH INSTITUTE

HEALTH IN ALL POLICIES: DEEPENING A RACIAL EQUITY AND DOMESTIC VIOLENCE

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

PREVENTION FOCUS ACROSS STATE AGENCIES

NAME OF RECIPIENT - SBCS CORPORATION

LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: SUSTAINABILITY

PLANNING AND TESTING NORMS AND CULTURE CHANGE PREVENTION STRATEGIES IN

SAN YSIDRO

NAME OF RECIPIENT - PUBLIC HEALTH INSTITUTE

LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: IMPLEMENTING THE

SELF-HEALING COMMUNITIES FRAMEWORK IN THE NORTHERN CALIFORNIA ADVERSE

CHILDHOOD EXPERIENCES (ACES) COLLABORATIVE

NAME OF RECIPIENT - SOUTHERN CALIFORNIA GRANTMAKERS

PROMOTING COMMUNITY PARTICIPATION IN REDISTRICTING TO SUPPORT HEALTHY

COMMUNITIES ACROSS CALIFORNIA

NAME OF RECIPIENT - SBCS CORPORATION

IMPROVING EARLY CHILDHOOD DEVELOPMENT THROUGH A THERAPEUTIC PRESCHOOL

IN CHULA VISTA FOR CHILDREN EXPOSED TO FAMILY VIOLENCE IN CHULA

VISTA.

NAME OF RECIPIENT - SAFE & SOUND

IMPROVING PROTECTIVE FACTORS FOR AT-RISK FAMILIES THROUGH THE

INTEGRATED CHILDREN AND FAMILY SERVICES MODEL IN SAN FRANCISCO

NAME OF RECIPIENT - PREVENTION INSTITUTE

SAFETY THROUGH CONNECTION: IMPLEMENTING AND SUSTAINING DOMESTIC

VIOLENCE PREVENTION IN COLLABORATIVES

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - CHILDRENS INSTITUTE, INC.

ASSESSING EARLY CHILDHOOD AND FAMILY PROTECTIVE FACTORS THROUGH A MODEL
OF ENHANCED HEAD START-TWO GENERATION SERVICES TO PREVENT DOMESTIC
VIOLENCE IN SOUTH LOS ANGELES

NAME OF RECIPIENT - CALIFORNIA BLACK WOMEN'S HEALTH PROJECT

ANTI-VIOLENCE VENTURES: IMPLEMENTING A NEW SOLUTION TO PREVENT DOMESTIC
VIOLENCE IN THE BLACK COMMUNITY

NAME OF RECIPIENT - CENTER FOR YOUNG WOMEN'S DEVELOPMENT

BUILDING THE EVIDENCE FOR LEADERSHIP DEVELOPMENT OF EXPLOITED GIRLS,
WOMEN, AND GENDER NONCONFORMING PEOPLE OF COLOR TO BREAK THE CYCLE OF
INTIMATE PARTNER VIOLENCE IN SAN FRANCISCO

NAME OF RECIPIENT - PLANNED PARENTHOOD MAR MONTE, INC.

IMPROVING TWO-GENERATION PROGRAM PRACTICES AND OUTCOMES THROUGH
PARTICIPATORY ACTION RESEARCH WITH PARTICIPANTS OF PLANNED PARENTHOOD
MAR MONTE TEEN PARENT SUPPORT PROGRAM IN SANTA CLARA COUNTY

NAME OF RECIPIENT - LIFT, INC.

REDUCING CURRENT AND FUTURE DOMESTIC VIOLENCE THROUGH INCREASED
FINANCIAL STABILITY FOR PICO-UNION NEIGHBORHOOD FAMILIES OF LOS ANGELES

NAME OF RECIPIENT - EAST LOS ANGELES WOMEN'S CENTER

IMPROVING INTERGENERATIONAL, CULTURALLY RESPONSIVE LATINX FAMILY-BASED
INTERVENTION TO PREVENT DOMESTIC VIOLENCE IN EAST LOS ANGELES

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - CITY AND COUNTY OF SAN FRANCISCO

LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: SUSTAINABILITY

PLANNING AND TESTING COMMUNITY DEVELOPED PREVENTION STRATEGIES IN SAN

FRANCISCO

NAME OF RECIPIENT - COUNTY OF CONTRA COSTA

LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: TESTING COMMUNITY

DEVELOPED PREVENTION STRATEGIES IN CONTRA COSTA COUNTY

NAME OF RECIPIENT - WEAVE, INC.

LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE: TESTING COMMUNITY

DEVELOPED HEALING PREVENTION STRATEGIES IN SOUTH SACRAMENTO

NAME OF RECIPIENT - WEAVE, INC.

SHIFTING THE CULTURE OF DOMESTIC VIOLENCE RESIDENTIAL SERVICES TO A

STRENGTHS MODEL TO IMPROVE PROTECTIVE FACTORS FOR SURVIVORS AND THEIR

CHILDREN IN SACRAMENTO COUNTY

Part XIV Supplementary Information

3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - CHILDRENS INSTITUTE, INC.

EVALUATING TWO-GEN RESILIENCY, ACADEMICS, INCOME, SOCIAL SUPPORT,

ENHANCED (2-RAISE), A TWO-GENERATION HEAD START PROGRAM

NAME OF RECIPIENT - PREVENTION INSTITUTE

SAFETY THROUGH CONNECTION: CONTINUING TO ADVANCE POLICIES AND

STRATEGIES TO TRANSFORM SYSTEMS THAT PREVENT DOMESTIC VIOLENCE IN

COMMUNITIES

NAME OF RECIPIENT - CALMATTERS

CALIFORNIA DIVIDE PROJECT WITH FOCUS ON ECONOMIC SECURITY AND MOBILITY

ISSUES FOR CALIFORNIANS WITH LOW INCOMES

NAME OF RECIPIENT - TIDES CENTER

SOLUTIONS-DRIVEN AND COMMUNITY-BASED REPORTING ON DOMESTIC VIOLENCE AS

A HEALTHY EQUITY ISSUE IN CALIFORNIA

NAME OF RECIPIENT - COMMUNITY PARTNERS

EVALUATION OF THE COLLECTIVE HEALING AND TRANSFORMATION (CHAT) PROJECT

TO ADDRESS DOMESTIC VIOLENCE IN CONTRA COSTA COUNTY

NAME OF RECIPIENT - CENTER FOR YOUNG WOMEN'S DEVELOPMENT

EVALUATING SURVIVOR LEADERSHIP DEVELOPMENT AND ORGANIZING MODEL FOR

GIRLS, WOMEN, AND GENDER NONCONFORMING PEOPLE OF COLOR

Schedule B
(Form 990)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990 or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization CALIFORNIA PHYSICIANS' SERVICE FDN DBA BLUE SHIELD OF CALIFORNIA FDN	Employer identification number 94-2822302
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Organization type (check one):

Filers of:

Section:

- Form 990 or 990-EZ 501(c)() (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization
- Form 990-PF 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization CALIFORNIA PHYSICIANS' SERVICE FDN DBA BLUE SHIELD OF CALIFORNIA FDN	Employer identification number 94-2822302
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	BLUE SHIELD OF CALIFORNIA 601 12TH STREET OAKLAND, CA 94607	\$ 37,000,178.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization CALIFORNIA PHYSICIANS' SERVICE FDN DBA BLUE SHIELD OF CALIFORNIA FDN	Employer identification number 94-2822302
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	STOCK DONATION _____ _____ _____	\$ 37,000,178.	12/14/21
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization CALIFORNIA PHYSICIANS' SERVICE FDN DBA BLUE SHIELD OF CALIFORNIA FDN	Employer identification number 94-2822302
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

Underpayment of Estimated Tax by Corporations

▶ Attach to the corporation's tax return. FORM 990-PF

2021

▶ Go to www.irs.gov/Form2220 for instructions and the latest information.

Name CALIFORNIA PHYSICIANS' SERVICE FDN DBA BLUE SHIELD OF CALIFORNIA FDN	Employer identification number 94-2822302
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Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment

1 Total tax (see instructions)		1	440,364.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a		
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b		
c Credit for federal tax paid on fuels (see instructions)	2c		
d Total. Add lines 2a through 2c		2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty		3	440,364.
4 Enter the tax shown on the corporation's 2020 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5		4	574,752.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3		5	440,364.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6 The corporation is using the adjusted seasonal installment method.
- 7 The corporation is using the annualized income installment method.
- 8 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)	
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	05/15/21	06/15/21	09/15/21	12/15/21
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10	110,091.	110,091.	110,091.	110,091.
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11	178.	287,202.	143,690.	143,690.
Complete lines 12 through 18 of one column before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12		67,198.	100,797.	
13 Add lines 11 and 12	13		287,202.	210,888.	
14 Add amounts on lines 16 and 17 of the preceding column	14		109,913.		
15 Subtract line 14 from line 13. If zero or less, enter -0-	15	178.	177,289.	210,888.	
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		0.	0.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17	109,913.			
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18		67,198.	100,797.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19			
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2021 and before 7/1/2021	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 3\% (0.03)}{365}$...	22 \$	\$	\$	\$
23 Number of days on line 20 after 6/30/2021 and before 10/1/2021	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 3\% (0.03)}{365}$...	24 \$	\$	\$	\$
25 Number of days on line 20 after 9/30/2021 and before 1/1/2022	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 3\% (0.03)}{365}$...	26 \$	\$	\$	\$
27 Number of days on line 20 after 12/31/2021 and before 4/1/2022	27	SEE ATTACHED WORKSHEET		
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 3\% (0.03)}{365}$...	28 \$	\$	\$	\$
29 Number of days on line 20 after 3/31/2022 and before 7/1/2022	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$	30 \$	\$	\$	\$
31 Number of days on line 20 after 6/30/2022 and before 10/1/2022	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$	32 \$	\$	\$	\$
33 Number of days on line 20 after 9/30/2022 and before 1/1/2023	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$	34 \$	\$	\$	\$
35 Number of days on line 20 after 12/31/2022 and before 3/16/2023	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36 \$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37 \$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38 \$			271.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

FORM 990-PF

GAIN OR (LOSS) FROM SALE OF ASSETS

STATEMENT 1

(A) DESCRIPTION OF PROPERTY			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
PUBLICLY TRADED SECURITIES				01/01/21	12/31/21
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE OF SALE	(E) DEPREC.	(F) GAIN OR LOSS	
20,052,448.	19,637,132.	0.	0.	415,316.	

(A) DESCRIPTION OF PROPERTY			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
PUBLICLY TRADED SECURITIES				12/14/21	12/16/21
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE OF SALE	(E) DEPREC.	(F) GAIN OR LOSS	
37,607,538.	37,000,178.	0.	0.	607,360.	

CAPITAL GAINS DIVIDENDS FROM PART IV	0.
TOTAL TO FORM 990-PF, PART I, LINE 6A	1,022,676.

FORM 990-PF

DIVIDENDS AND INTEREST FROM SECURITIES

STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
NORTHERN TRUST FUND	1,150,325.	0.	1,150,325.	1,150,325.	
TO PART I, LINE 4	1,150,325.	0.	1,150,325.	1,150,325.	

FORM 990-PF	OTHER INCOME		STATEMENT 3
DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
OTHER INCOME	3,441.	0.	
TOTAL TO FORM 990-PF, PART I, LINE 11	3,441.	0.	

FORM 990-PF	ACCOUNTING FEES			STATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	48,000.	0.		48,000.
TO FORM 990-PF, PG 1, LN 16B	48,000.	0.		48,000.

FORM 990-PF	OTHER PROFESSIONAL FEES			STATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PROGRAM CONSULTING & EVALUATION	3,474,788.	0.		3,474,788.
INVESTMENT MANAGEMENT FEES	10,593.	10,593.		0.
TO FORM 990-PF, PG 1, LN 16C	3,485,381.	10,593.		3,474,788.

FORM 990-PF	TAXES			STATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
EXCISE TAX EXPENSES	491,390.	0.		0.
TO FORM 990-PF, PG 1, LN 18	491,390.	0.		0.

FORM 990-PF	OTHER EXPENSES			STATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
BANK FEES	1,825.	0.		1,825.
BOARD MEETING EXPENSES	22,290.	0.		22,290.
HONORARIA	2,500.	0.		2,500.
INTERNAL/TEAM MEETINGS	5,647.	0.		5,647.
IT / TELECOMMUNICATIONS	155,071.	0.		155,071.
LICENSE & FEES	1,782.	0.		1,782.
MARKETING	104,362.	0.		104,362.
MEMBERSHIPS	172,039.	0.		172,039.
OFFICE SUPPLIES	1,993.	0.		1,993.
STAFF TRAINING & DEVELOPMENT	15,243.	0.		15,243.
STATE FILING FEE	300.	0.		300.
SUBSCRIPTIONS	8,513.	0.		8,513.
ACCRUAL TO CASH ADJUSTMENT	0.	0.		113,377.
TO FORM 990-PF, PG 1, LN 23	491,565.	0.		604,942.

FORM 990-PF	OTHER INCREASES IN NET ASSETS OR FUND BALANCES	STATEMENT 8
DESCRIPTION		AMOUNT
UNREALIZED GAIN ON INVESTMENTS		3,683,756.
IN-KIND GIFTS OF PERSONNEL, ADMINISTRATIVE SERVICES, AND FACILITIES		7,222,907.
TOTAL TO FORM 990-PF, PART III, LINE 3		10,906,663.

FORM 990-PF	OTHER DECREASES IN NET ASSETS OR FUND BALANCES	STATEMENT 9
DESCRIPTION		AMOUNT
IN-KIND GIFTS OF PERSONNEL, ADMINISTRATIVE SERVICES, AND FACILITIES		7,222,907.
TOTAL TO FORM 990-PF, PART III, LINE 5		7,222,907.

FORM 990-PF		CORPORATE STOCK		STATEMENT 10
DESCRIPTION		BOOK VALUE		FAIR MARKET VALUE
U.S. COMMON STOCK		26,912,856.		26,912,856.
TOTAL TO FORM 990-PF, PART II, LINE 10B		26,912,856.		26,912,856.

FORM 990-PF		OTHER INVESTMENTS		STATEMENT 11
DESCRIPTION	VALUATION METHOD	BOOK VALUE		FAIR MARKET VALUE
FIXED INCOME FUNDS	FMV	44,992,378.		44,992,378.
OTHER INVESTMENTS	FMV	23,654,419.		23,654,419.
TOTAL TO FORM 990-PF, PART II, LINE 13		68,646,797.		68,646,797.

FORM 990-PF		OTHER ASSETS		STATEMENT 12
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE		FAIR MARKET VALUE
ACCRUED INVESTMENT INCOME	50,880.	59,205.		59,205.
EXCISE TAX RECEIVABLE	0.	134,396.		134,396.
TO FORM 990-PF, PART II, LINE 15	50,880.	193,601.		193,601.

FORM 990-PF

PART VII - LIST OF OFFICERS, DIRECTORS
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 13

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
EVELYN DILSAVER C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	BOARD CHAIR 2.00	12,500.	0.	0.
SHARON KIMBERLY BELSHE C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	VICE CHAIR, GOVERNANCE COMMITTEE CHAIR 1.00	11,500.	0.	34.
KATHERINE FLORES, M.D. C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	AUDIT COMMITTEE CHAIR 1.00	9,500.	0.	0.
MICHAEL A. RODRIGUEZ, M.D., M.P.H. C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	CHAIR, HUMAN RESOURCES COMMITTEE 1.00	11,500.	0.	0.
GARY COHEN C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	TRUSTEE 1.00	0.	0.	0.
ADRIANE LAMAR SNIDER C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	TRUSTEE 1.00	9,500.	0.	313.
RAYMOND J. BAXTER C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	TRUSTEE 1.00	11,500.	0.	0.
DEBORAH I. CHANG C/O BLUE SHIELD OF CA FOUNDATION, 315 MONTGOMERY STREET, SUITE 1200 SAN FRANCISCO, CA 94104	PRESIDENT AND CEO 40.00	0.	0.	0.

LISA DAVIS TRUSTEE
C/O BLUE SHIELD OF CA FOUNDATION,
315 MONTGOMERY STREET, SUITE 1200
SAN FRANCISCO, CA 94104

1.00

0.

0.

0.

TOTALS INCLUDED ON 990-PF, PAGE 6, PART VII

66,000.

0.

347.

FORM 990-PF

EXPENDITURE RESPONSIBILITY STATEMENT
PART VI-B, LINE 5D

STATEMENT 14

GRANTEE'S NAME

CALIFORNIA STATE ASSOCIATION OF COUNTIES

GRANTEE'S ADDRESS1100 K STREET, SUITE 101
SACRAMENTO, CA 95814

<u>GRANT AMOUNT</u>	<u>DATE OF GRANT</u>	<u>AMOUNT EXPENDED</u>
713,648.	10/28/21	

PURPOSE OF GRANT

TO SUPPORT CONTINUED IMPLEMENTATION OF AND TECHNICAL ASSISTANCE TO A SIX BATTERER INTERVENTION PILOT PROGRAM, IMPLEMENT A NEW PROGRAM CURRICULUM, AND CONDUCT AN IN-DEPTH ANALYSIS TO DETERMINE WHETHER ALTERNATIVE BATTERER INTERVENTION PROGRAMS BETTER PREVENT RECIDIVISM IN CASES OF DOMESTIC VIOLENCE.

DATES OF REPORTS BY GRANTEE

INTERIM REPORTS: 8/1/2022, 8/1/2023. FINAL REPORT: 5/1/2024

ANY DIVERSION BY GRANTEE

NO DIVERSION OF GRANT FUNDS WAS FOUND.

RESULTS OF VERIFICATION

BLUE SHIELD OF CALIFORNIA FOUNDATION REVIEWED THE GRANT REPORTS RECEIVED BUT DID NOT UNDERTAKE ANY VERIFICATION OF THE GRANTEE'S REPORTS AS THERE HAS NOT BEEN ANY REASON TO DOUBT THEIR ACCURACY OR RELIABILITY.

GRANTEE'S NAME

DE BEAUMONT FOUNDATION

GRANTEE'S ADDRESS

7501 WISCONSIN AVE., SUITE 1310E
BETHESDA, MD 20814

<u>GRANT AMOUNT</u>	<u>DATE OF GRANT</u>	<u>AMOUNT EXPENDED</u>
100,000.	04/29/21	

PURPOSE OF GRANT

TO LEAD A LISTENING TOUR WITH PAST BUILD HEALTH CHALLENGE GRANTEES AND OTHER COMMUNITY STAKEHOLDERS THAT WILL INFORM THE PROGRAM DESIGN FOR BUILD 4.0 AND IDENTIFY HOW COLLABORATIVE STRUCTURES CAN FOCUS ON EQUITY.

DATES OF REPORTS BY GRANTEE

INTERIM REPORTS: 1/1/2022. FINAL REPORT 5/1/2022

ANY DIVERSION BY GRANTEE

NO DIVERSION OF GRANT FUNDS WAS FOUND.

RESULTS OF VERIFICATION

BLUE SHIELD OF CALIFORNIA FOUNDATION REVIEWED THE GRANT REPORTS RECEIVED BUT DID NOT UNDERTAKE ANY VERIFICATION OF THE GRANTEE'S REPORTS AS THERE HAS NOT BEEN ANY REASON TO DOUBT THEIR ACCURACY OR RELIABILITY.

GRANTEE'S NAME

MANATT

GRANTEE'S ADDRESS

2049 CENTURY PARK EAST SUITE 1700
LOS ANGELES, CA 90067

<u>GRANT AMOUNT</u>	<u>DATE OF GRANT</u>	<u>AMOUNT EXPENDED</u>
50,000.	08/16/21	

PURPOSE OF GRANT

TO CONVENE LEADERS FROM INTERESTED STATES TO "SPARK INTEREST" IN AND SHARE INFORMATION ABOUT THE DEVELOPMENT OF A CHILDREN'S HEALTH AND WELLNESS FUND.

ANY DIVERSION BY GRANTEE

NO DIVERSION OF GRANT FUNDS WAS FOUND.

RESULTS OF VERIFICATION

BLUE SHIELD OF CALIFORNIA FOUNDATION REVIEWED THE GRANT REPORTS RECEIVED BUT DID NOT UNDERTAKE ANY VERIFICATION OF THE GRANTEE'S REPORTS AS THERE HAS NOT BEEN ANY REASON TO DOUBT THEIR ACCURACY OR RELIABILITY.

GRANTEE'S NAME

BLUE CROSS BLUE SHIELD OF MASS FD INC FOR EXPANDING HEALTHCARE ACCESS

GRANTEE'S ADDRESS

101 HUNTINGTON AVENUE, SUITE 1300
BOSTON, MA 02199-7611

<u>GRANT AMOUNT</u>	<u>DATE OF GRANT</u>	<u>AMOUNT EXPENDED</u>
40,000.	01/14/21	

PURPOSE OF GRANT

FUNDS WILL SUPPORT TWO CALIFORNIA REPORTERS TO PARTICIPATE IN THE HEALTH COVERAGE FELLOWSHIP, A NATIONAL HEALTH JOURNALISM FELLOWSHIP THAT BUILDS SKILLS AND ABILITY TO REPORT ON THE DIVERSE AND INTERCONNECTED HEALTH ISSUES THAT AFFECT HEALTH.

DATES OF REPORTS BY GRANTEE

FINAL REPORT: 2/1/22

ANY DIVERSION BY GRANTEE

NO DIVERSION OF GRANT FUNDS WAS FOUND.

RESULTS OF VERIFICATION

BLUE SHIELD OF CALIFORNIA FOUNDATION REVIEWED THE GRANT REPORTS RECEIVED BUT DID NOT UNDERTAKE ANY VERIFICATION OF THE GRANTEE'S REPORTS AS THERE HAS NOT BEEN ANY REASON TO DOUBT THEIR ACCURACY OR RELIABILITY.

GRANTEE'S NAME

BLUE CROSS BLUE SHIELD OF MASS FD INC FOR EXPANDING HEALTHCARE ACCESS

GRANTEE'S ADDRESS

101 HUNTINGTON AVENUE, SUITE 1300
BOSTON, MA 02199-7611

<u>GRANT AMOUNT</u>	<u>DATE OF GRANT</u>	<u>AMOUNT EXPENDED</u>
40,000.	10/14/21	

PURPOSE OF GRANT

TO SUPPORT TWO CALIFORNIA REPORTERS TO PARTICIPATE IN A NATIONALHEALTH JOURNALISM FELLOWSHIP, WHICH BUILDS ON EXPERTISE IN SOLUTIONS JOURNALISM ON COMPLEX HEALTH ISSUES, INCLUDING THE SOCIAL DETERMINANTS OF HEALTH AND ROOT CAUSES SUCH AS RACIAL, GENDER, AND ECONOMIC INEQUALITY THAT LEAD TO HEALTH INEQUITIES AMONG CALIFORNIANS.

DATES OF REPORTS BY GRANTEE

FINAL REPORT: 11/1/22

ANY DIVERSION BY GRANTEE

NO DIVERSION OF GRANT FUNDS WAS FOUND.

RESULTS OF VERIFICATION

BLUE SHIELD OF CALIFORNIA FOUNDATION REVIEWED THE GRANT REPORTS RECEIVED BUT DID NOT UNDERTAKE ANY VERIFICATION OF THE GRANTEE'S REPORTS AS THERE HAS NOT BEEN ANY REASON TO DOUBT THEIR ACCURACY OR RELIABILITY.

FORM 990-PF

SUMMARY OF DIRECT CHARITABLE ACTIVITIES

STATEMENT 15

ACTIVITY ONE

CENTER FOR COLLABORATIVE PLANNING

CONTRACT 1129 - LEVERAGING COLLABORATION TO END DV LEARNING SUPPORT AND MANAGEMENT

THE CENTER FOR COLLABORATIVE PLANNING WILL WORK CLOSELY WITH BLUE SHIELD OF CALIFORNIA FOUNDATION STAFF AND CONSULTANTS TO DEVELOP AND MANAGE A LEARNING AGENDA TO SUPPORT THE TECHNICAL ASSISTANCE AND PEER LEARNING NEEDS OF THE LEVERAGING COLLABORATION TO END DOMESTIC VIOLENCE COHORT ON KEY TENETS OF THE PROGRAM INCLUDING PREVENTION, SYSTEMS CHANGE, CROSS-SECTOR COLLABORATION, RACIAL HEALTH EQUITY, AND SOCIAL DETERMINANTS OF HEALTH. THE CENTER FOR COLLABORATIVE PLANNING HAS BEEN PROVIDING THIS SUPPORT FOR THE LEVERAGING COLLABORATION COHORT FOR THE LAST TWO YEARS AND WILL USE THEIR KNOWLEDGE AND EXPERIENCE WITH THE COHORT TO CONTINUE TO PROVIDE THIS IMPORTANT SUPPORT.

EXPENSES

TO FORM 990-PF, PART VIII-A, LINE 1

200,000.

FORM 990-PF

SUMMARY OF DIRECT CHARITABLE ACTIVITIES

STATEMENT 16

ACTIVITY TWO

MATHEMATICA INC.

CONTRACT 1134 - BLUE SHIELD OF CALIFORNIA FOUNDATION MEDICAID CONSULTING

THE GOAL OF THIS PROJECT IS TO IDENTIFY AND ANALYZE STRATEGIES FOR PREVENTING DOMESTIC VIOLENCE (DV) AND INTIMATE PARTNER VIOLENCE (IPV) THROUGH MEDI-CAL AND TO DEVELOP POLICY RECOMMENDATIONS, PARTICULARLY FOR THE DRAFT MEDI-CAL MANAGED CARE PROCUREMENT RFP AND THE CALAIM WAIVER. MATHEMATICA WILL CONDUCT EXPERT CONSULTATIONS, A LANDSCAPE SCAN, AND A FOCUS GROUP WITH SURVIVORS OF DV AND IPV TO IDENTIFY AND ANALYZE POLICY OPTIONS. MATHEMATICA WILL PRODUCE TWO DOCUMENTS THAT PROVIDE POLICY RECOMMENDATIONS AND THEN PRODUCE A REPORT THAT SUMMARIZES FINDINGS AND NEXT STEPS.

EXPENSES

TO FORM 990-PF, PART VIII-A, LINE 2

174,244.

FORM 990-PF

SUMMARY OF DIRECT CHARITABLE ACTIVITIES

STATEMENT 17

ACTIVITY THREE

MANATT

CONTRACT 1149 - INVESTING IN HEALTH: ADVANCING FEDERAL
POLICY CHANGE

OVER NINE MONTHS, MANATT HEALTH AND THE HEALTH INITIATIVE
(THI) HAVE PARTNERED WITH THE COMMONWEALTH FUND AND BLUE
SHIELD OF CALIFORNIA FOUNDATION TO (1) DEVELOP INVESTING IN
HEALTH: A FEDERAL ACTION PLAN, OUTLINING ACTIONABLE POLICY
CHANGES TO IMPROVE HEALTH EQUITY AND ADDRESS DRIVERS OF
HEALTH, AS WELL AS AN ASSOCIATED STATE-BASED ACTION PLAN
(PHASE 1), AND (2) CONVENE FEDERAL AND STATE POLICY MAKERS
AND NATIONAL LEADERS TO PRIORITIZE AND ACHIEVE CONSENSUS ON
SPECIFIC INVESTING IN HEALTH POLICY RECOMMENDATIONS (PHASE
2). IN PHASE 3, MANATT AND THI NOW SEEK TO HARNESS THIS
MOMENTUM TO SUPPORT THE CENTERS FOR MEDICARE & MEDICAID
SERVICES (CMS) IN LAUNCHING OR IMPLEMENTING 15% OF THE
INVESTING IN HEALTH POLICY CHANGES WITHIN THE NEXT YEAR.
SPECIFICALLY, CONSULTANTS WILL:

- HOST A THIRD CONVENING TO IDENTIFY SPECIFIC POLICY CHANGES
THAT SHOULD BE IMPLEMENTED IN THE NEXT YEAR TO ENABLE
INVESTMENTS IN

EXPENSES

TO FORM 990-PF, PART VIII-A, LINE 3

150,000.

ACTIVITY FOUR

STRATEGIC PREVENTION SOLUTIONS

CONTRACT 1085 - BSCF BTC EVALUATION

THIS CONTRACT TO STRATEGIC PREVENTION SOLUTIONS (SPS)

SUPPORTS THE FOUNDATION BREAK THE CYCLE INITIATIVE STRATEGY IN TWO IMPORTANT WAYS: FIRST, SPS WILL CONDUCT A CROSS-SITE EVALUATION OF LESSONS LEARNED AND IMPACT OF THE BREAKING THE CYCLE TWO-GENERATION PRACTICE PILOT PROJECT (BTC TWO-GEN) AND SECOND, SPS WILL PROVIDES EVALUATION TECHNICAL SUPPORT AND TRAINING TO DEVELOP GRANTEE EVALUATION CAPACITY FOR DOMESTIC VIOLENCE PREVENTION OUTCOMES. THE SCOPE OF THIS TWO-YEAR EVALUATION IS DESIGNED TO GENERATE NEW EVALUATION RESEARCH, AND NEW COMMUNITY CAPACITY TO EVALUATE DOMESTIC VIOLENCE PREVENTION OUTCOMES, BY ASSESSING PROMISING PRACTICES FOR DOMESTIC VIOLENCE PREVENTION FUNDED BY THE BTC TWO-GEN PRACTICE PROJECT. THE AIM IS FOR SPS TO DEVELOP AND CONDUCT A LEARNING EVALUATION THAT INFORMS GRANTEES, STAKEHOLDER AUDIENCES, AND THE FIELD OF VIOLENCE PREVENTION ABOUT HOW USING A LIFE COURSE FRAMEWORK, AND SPECIFICALLY A

EXPENSES

TO FORM 990-PF, PART VIII-A, LINE 4

142,937.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION
PART XIV, LINES 2A THROUGH 2D

STATEMENT 19

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

BLUE SHIELD OF CALIFORNIA FOUNDATION
315 MONTGOMERY STREET, SUITE 1200
SAN FRANCISCO, CA 94104

TELEPHONE NUMBER

415-229-6080

NAME OF GRANT PROGRAM

BSCF GRANTS

EMAIL ADDRESS

BSCF@BLUESHIELDCAFOUNDATION.ORG

FORM AND CONTENT OF APPLICATIONSGO TO OUR WEBSITE: [HTTPS://BLUESHIELDCAFOUNDATION.ORG/GRANTS](https://blueshieldcafoundation.org/grants)

ANY SUBMISSION DEADLINES

SEE WEBSITE FOR CURRENT DEADLINES

RESTRICTIONS AND LIMITATIONS ON AWARDS

THE BLUE SHIELD OF CALIFORNIA FOUNDATION IS COMMITTED TO MAKING HEALTHCARE ACCESSIBLE, EFFECTIVE, AND AFFORDABLE FOR ALL CALIFORNIANS, PARTICULARLY UNDERSERVED PEOPLE, AND TO ENDING DOMESTIC VIOLENCE. IN 2021, THE FOUNDATION DISTRIBUTED RESOURCES ACROSS SEVEN PRIORITY AREAS, WHICH INVOLVED GRANT MAKING AND OTHER PROGRAMMATIC ACTIVITIES (E.G., RESEARCH, COMMUNICATIONS, COMMUNITY ENGAGEMENT AND PUBLIC AFFAIRS) THAT ADVANCE THE OUTCOMES SOUGHT BY THE FOUNDATION'S LONG TERM STRATEGY. PLEASE SEE OUR WEBSITE FOR MORE DETAILS ON PROGRAMMATIC PRIORITIES.

GENERAL EXPLANATION

STATEMENT 20

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

FORM 990-PF, PART III - OTHER INCREASES AND DECREASES IN NET ASSETS

EXPLANATION:

ASSETS OR FUND BALANCES:

CALIFORNIA PHYSICIAN'S SERVICE (DBA BLUE SHIELD OF CALIFORNIA, INC.), A SUBSTANTIAL CONTRIBUTOR, PAID THE FOUNDATION'S STAFFING COST AND MUCH OF ITS ADMINISTRATIVE COSTS. CALIFORNIA PHYSICIANS' SERVICE (DBA BLUE SHIELD OF CALIFORNIA, INC.) RECEIVED NO REIMBURSEMENT OR COMPENSATION FOR THESE COSTS, WHICH WERE RECORDED AS AN IN-KIND GIFT BY THE FOUNDATION. THE ESTIMATED VALUE OF THE ADMINISTRATIVE COSTS AND PERSONNEL PROVIDED TO THE FOUNDATION WAS APPROXIMATELY: \$7,222,907.

GENERAL EXPLANATION

STATEMENT 21

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

FORM 990-PF, PART VIII-A - LINES 3 AND 4 CONTINUED

EXPLANATION:

STATEMENT 3 CONTINUED:

INFRASTRUCTURE (HUMAN, TECHNOLOGICAL, AND COMMUNITY CAPACITY) TO INVEST IN HEALTH.

- MAP LEVERAGE POINTS IN CMS'S EXISTING REGULATORY/SUB-REGULATORY PATHWAYS TO ACHIEVE THESE POLICY CHANGES.
- ALIGN STAKEHOLDERS AROUND THESE PATHWAYS, ENGAGE THEM IN SOLUTIONS DEVELOPMENT, AND SUPPORT INTEGRATING THEM INTO DECISION-MAKING PROCESSES.
- PARTNER WITH STATE HEALTH LEADERS TO DOCUMENT THEIR NEEDS AND PRIORITIES AND SUPPORT THEIR EFFORTS TO ENGAGE FEDERAL DECISION-MAKERS.
- SUPPORT CMS LEADERSHIP AND OTHER KEY POLICYMAKERS IN EXECUTING ON THESE POLICY CHANGES, INCLUDING PROVIDING THE "TECHNICAL" AND "CULTURAL" SUPPORT REQUIRED TO MOVE FORWARD.

STATEMENT 4 CONTINUED:

TWO-GENERATION APPROACH, CAN PREVENT DOMESTIC VIOLENCE. SUPPORT FOR GRANTEE EVALUATION CAPACITY TO ASSESS DOMESTIC VIOLENCE PREVENTION OUTCOMES IS INTEGRATED TO ENSURE RESEARCH OUTCOMES ARE ACHIEVED.

REPORTING AND SOME COMMUNICATIONS DELIVERABLES FOR FIELD AND POLICY LEADERS, AS WELL AS RESEARCHERS ARE INCLUDED IN THIS CONTRACT. THE EVALUATION PLAN WILL BE ORGANIZED INTO TWO MAJOR ELEMENTS: 1) A CROSS-SITE EVALUATION AND 2) INDIVIDUALIZED AND COHORT EVALUATION TECHNICAL ASSISTANCE TO SUPPORT ALL 12 GRANTEES. THE CROSS-SITE EVALUATION WILL ENSURE THAT GRANTEES COLLECT INFORMATION THAT WILL ASSIST BSCF IN DETERMINING PROGRESS TOWARD INITIATIVE QUESTIONS AND OUTCOMES. METHODS AND TOOLS TO CONDUCT EVALUATION ACTIVITIES INCLUDE:

- ONGOING EVALUATION CONSULTATION (BI-MONTHLY CHECK IN MEETINGS WITH GRANTEES; REGULAR CHECK IN WITH BSCF STAFF)
- EVALUATION PLAN FOR THE INITIATIVE
- BASECAMP ONLINE PROJECT MANAGEMENT
- THREE WEBINARS AND ONLINE LEARNING (MICROLEARNING VIDEOS)
- INDIVIDUALIZED TECHNICAL ASSISTANCE
- TRAINING MATERIALS
- TECHNICAL ASSISTANCE FUNDING POOL

A PROGRESS REPORT FOR YEAR ONE WILL COMMUNICATE LESSONS LEARNED AND EARLY PROGRESS BY INITIATIVE AND GRANTEES THAT IS DESIGNED FOR FIELD AND EXTERNAL AUDIENCES. AT THE END OF THE CONTRACT PERIOD, A SET OF FINAL REPORTS AND WORK PRODUCTS WILL BE PRODUCED TO INFORM AT LEAST TWO AUDIENCES: 1) A PRODUCT THAT IS DESIGNED FOR GRANTEES, FIELD LEADERS AND POLICY MAKERS; AND 2) A REPORT THAT IS DESIGNED FOR AN EVALUATION-RESEARCHER AUDIENCES. IRB RESEARCH WILL BE CONSIDERED AFTER THE FIRST SIX MONTHS OF THE PROJECT.